







pft.org

Facilities Action Plan

OCTOBER 2026



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Our Vision for the Future

As one of the oldest school systems in the nation, the School District of Philadelphia's aging building stock is well documented. More than 50 schools lack air conditioning, more than 200 schools have open plumbing deficiencies,[1] and 86 schools are rated Poor or Unsatisfactory by the District for overall building conditions. Any combination of these deficiencies creates unhealthy—and potentially dangerous—environmental conditions for students and staff.

Addressing present building conditions immediately will not just improve learning environments to the benefit of existing classes, but will slow declining enrollment since the District's 10-year school closure plan was adopted by the Board of Education in April 2026.

A District survey of parents, students, and staff shows that school communities "support their local schools, want strong schools close to where they live, and want the buildings closest to where they live to be renovated, not shut down," according to the Philadelphia Inquirer.[2]

The District plans instead to prioritize closing 17 schools, starting in the 2027-2028 school year (SY 2027), despite vocal opposition among affected communities as well as city and state legislators who appropriate annual funding.

As a solutions-driven union of educators, the Philadelphia Federation of Teachers (PFT Local 3) is an invaluable partner to the District in times of crisis. The PFT developed and jointly operates a number of innovative career development programs to address District staff shortages, particularly in the critical area of special education.

These programs—Pathways to Teaching, the Center for Teacher Certification, and the Special Education Teacher Certification Program—have been praised by the Pennsylvania Department of Education and the AFT as models for other school systems to adopt.



The PFT strongly opposes the District's facilities plan, which at present is a plan to close 17 public schools and to make a plan (i.e., a plan for a plan) to raise $2 billion over the next 10 years for maintenance and repair needs in remaining schools.

1 Data about deficiencies are from District assessments.

2 Graham, K. A. (2026, January 7). *Parents and teachers want smaller classes and no school closures. Here's what else they said in Philly's facilities planning survey.* The Philadelphia Inquirer.

The year-over-year decline in student enrollment in SY 2026 is a direct result of the District and Board's refusal to consider public participation in the facilities plan. In January 2026, the PFT tasked Environmental Science Director and District buildings expert Jerry Roseman to develop an alternative plan that immediately improves building conditions for students.

The PFT Facilities Action Plan aims to stop an exodus of students and staff from Philadelphia public schools by directing the District to implement a comprehensive approach to building repairs, maintenance, and modernization. The four tenets of our action plan—**clean, comfortable, dry, and safe**—establishes a baseline for healthy environmental conditions that every public school in the country should provide for students and staff.

CLEAN

→ Consistently sanitary conditions in all spaces including bathrooms and cafeterias

→ Adequate janitorial and hygiene supplies

→ Regular pest control and spot cleaning of pest/rodent carcasses, droppings, and nesting materials

→ Properly maintained grounds including outdoor play spaces

COMFORTABLE

→ Working HVAC systems and air conditioning (a/c) units

→ Working boilers and heaters that resist failing in freezing temperatures

→ Ventilation that circulates fresh air into the building and filters irritants and pollutants

DRY

→ Roofs, ceilings, walls, plumbing, and HVAC systems that prevent water leakage and damage

→ Adequate insulation in windows and doors

SAFE

→ All spaces free of disturbed or damaged asbestos and lead

→ All spaces clear of mold and pests

→ Radiators, heating, and electrical components out of reach to prevent injury

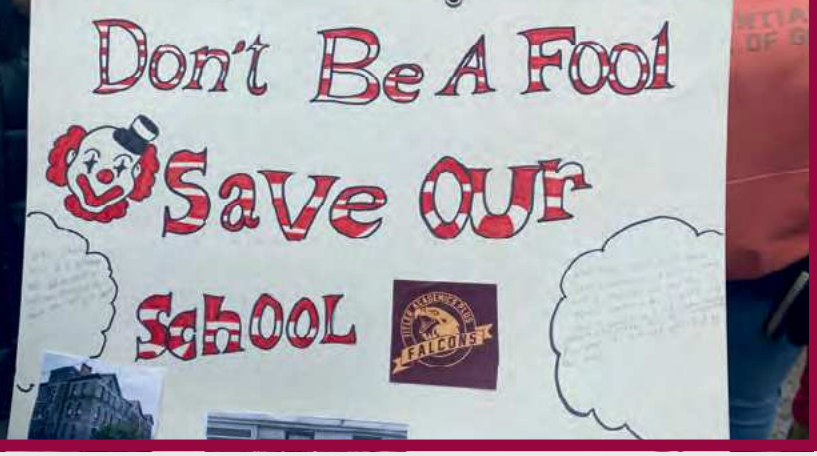
→ Appropriately secured and lit outdoor areas

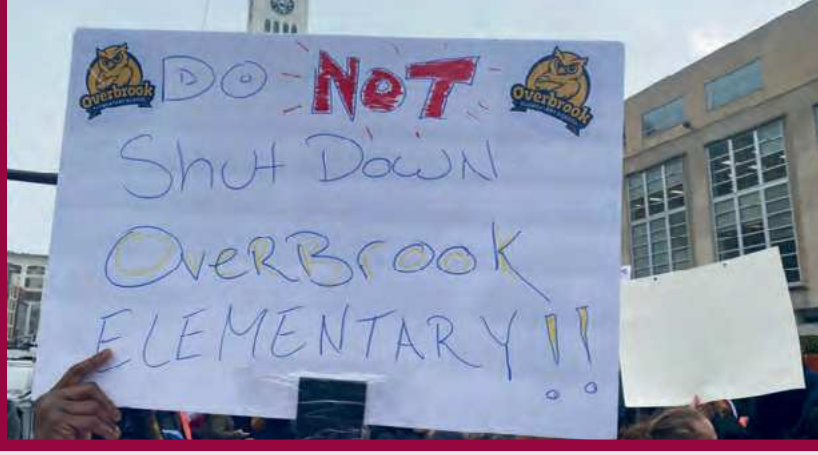
Prioritizing healthy environmental conditions for students immediately can be done with resources already on hand and supplemented by modest additional costs—as opposed to a costly and as-yet-nonexistent private donations campaign, which is the shaky foundation on which the majority of the District's promises rest.

The 2026–2027 school year is already designated a facilities "planning year" by the District. **The PFT calls on the Board to implement the PFT Facilities Action Plan this year and direct the District to begin priority building projects immediately so that school communities see results before families make enrollment decisions for SY 2027.**

The Facilities Action Plan requires the District to reorganize and expand the facilities workforce so that day-to-day operations are more efficient, work orders are prioritized by impact on student health, and measurable improvements in building conditions can be assessed by school communities and government funders.







$25.35M
NEEDED FOR YEAR 1 OF THE PFT FACILITIES ACTION PLAN

This sum is just 4.6% of the District's estimate for all deferred maintenance, of $547.94M, at the 17 schools.

PFT's Facilities Action Plan happens in Years 1, 2, 3 in every school—versus Years 7, 8, 9 for repairs and modernization in the District's FMP 10-year cycle.

Phase 1 of the Facilities Action Plan proposes building-specific, prioritized repair and maintenance projects for 17 public schools designated to close that can be ordered by the District immediately—without waiting on a capital program[3]—and for a fraction of the District's calculated open recorded deficiency price tag ($25.35 million vs. $547.94 million). By reorganizing the District's maintenance and operations (M&O) and janitorial workforce, measurable improvements to facilities conditions can be made before the end of SY 2026, when families begin making decisions about school selection.

Creating District-wide efficiencies in the M&O workforce will also reduce the cost-per-building in the District's original FMP estimates, making the PFT Facilities Action Plan more cost-effective with results delivered while current students are enrolled in the District—as opposed to years after they graduate. Phase 2 of the Facilities Action Plan, to be released this calendar year, will cover the remaining District schools.

The PFT proposes the District designate two specialized teams comprising trade and custodial workers to quickly address urgent repairs and cleaning, respectively: Rapid Repairs Team (RRT) and Rapid Cleaning Team (RCT). The RRT and RCT would respond to urgent environmental health and safety risks during and after school hours within days, as opposed to the current median work order cycle of 62 days. As a sister union to the trades, we urge the District to work with union leadership while appointing the RRT and RCT. The current shortage of facilities workers in the District is a direct result of stagnating pay and working conditions.

We estimate that reorganizing and redeploying RRT and RCT teams—including a new system to manage work orders—will cost cost $175,000 to $250,000 per building, sized by its floor area: a modest figure for more regular and predictable cleaning, pest control, and immediate repairs.

In Solidarity,

Arthur G. Steinberg

ARTHUR G. STEINBERG
PRESIDENT

LeShawna Coleman

LESHAWNA COLEMAN
TREASURER

3 Capital programs are multi-year plans to replace systems at the end of their life cycle.

The District Let Us Down.

Notifications like these have become the norm for parents and teachers.

CBS NEWS — Feb. 2, 2026

4 Philadelphia schools close early because of heating issues, district says

6abc ACTION NEWS — Apr. 20, 2026

Students urge School District of Philadelphia to act over broken bathrooms, mice infestation

CHALKBEAT PHILADELPHIA — Aug. 17, 2026

Philadelphia's school asbestos problem is already derailing back-to-school

6abc ACTION NEWS — Sep. 1, 2026

52 Philadelphia schools to dismiss early Tuesday due to heat

COMMUNITIES DESERVE BETTER.

We shouldn't be forced to fight for the bare minimum for our kids.

CHALKBEAT PHILADELPHIA — Feb. 9, 2026

Philadelphia families at small schools like Parkway Northwest fight school closure plan

6abc ACTION NEWS — Feb. 12, 2026

Philadelphia school district proposal to close Motivation High draws pushback in SW Philadelphia

The Philadelphia Inquirer — Feb. 19, 2026

Stetson Middle School was neglected for decades, district officials admit. Now, they're trying to close the school.

CHALKBEAT PHILADELPHIA — Apr. 3, 2026

Meet the Philly kids fighting to keep their schools from closing

These Schools Have Promise.

Communities have organized to make these schools a home.

The Philadelphia Inquirer — MAR. 14, 2026

A Roxborough magnet middle school is targeted for closure. Families don't understand why.

The Philadelphia Inquirer — FEB. 18, 2026

This Southwest Philly school had resources poured into it thanks to the soda tax. Now it's facing closure.

CHALKBEAT PHILADELPHIA — MAR. 6, 2026

Philadelphia's small themed high schools under threat as district plans to close, consolidate buildings

The Philadelphia Inquirer — FEB. 20, 2026

Students are making gains at this West Philly elementary school. Supporters fear closing it will threaten kids' progress.

The Philadelphia Inquirer — FEB. 28, 2026

Despite winning awards for improving test scores, this North Philly school is planned to close

We Won't Back Down.

A strong city is anchored by strong schools—including these 17 schools.

The Philadelphia Inquirer — FEB. 17, 2026

Philly's teachers union has raised an alarm with City Council about school closing plan

6ABC ACTION NEWS — FEB. 2, 2026

Philadelphia teachers' union blasts school district over heat issues

CBS NEWS — MAR. 4, 2026

Philadelphia teachers, officials rally for Lankenau high school, set to close under school district plan

CBS NEWS — FEB. 27, 2026

School District of Philadelphia's new facilities plan faces backlash

Implementation Timelines

THE DISTRICT'S PLAN

SY 2026

Release facilities master plan and schedule closures for **17 public schools**

SY 2027

First wave of closures begin, impacting 10 schools, at the close of the 2026-27 school year:

- Blankenburg
- Fitler
- Lankenau
- Morris
- Overbrook
- Parkway NW
- Parkway West
- Pennypacker
- Robeson
- Welsh

SY 2028

Phased closures begin as classes graduate out across the remaining 7 schools:

- AMY
- Harding
- Penn
- Stetson
- Tilden
- Wagner
- Waring

SY 2031

All 17 schools are fully closed, permanently impacting thousands of students and communities.

THE PFT PLAN

Phase 1: Save 17 Schools from Closure

SY 2026

School Board adopts the PFT Facilities Action Plan, investing $25 million into the 17 schools slated for closure

SY 2027

Improvements are underway at all 17 schools. No schools are closed at the end of the school year.

SY 2028

Investments in deferred maintenance will improve building condition status by at least one level.

SY 2029

All 17 schools are now in at least **fair** condition, and are meeting PFT's **Clean, Comfortable, Dry, and Safe** criteria.

SY 2031

All schools are now in at least **good** condition.

Glossary

Accessories	Hardware bolted to a stall or wall and other contact surfaces (e.g., paper towel dispensers, mirrors, clothing hooks, and grab bars).
AHERA	The federal Asbestos Hazard Emergency Response Act, which requires school districts to inspect for asbestos on a fixed cycle and keep a record of what they find. The District's AHERA record is separate from its condition assessment and holds far more detail about these materials.
Areaway	The sunken open space outside a basement window or door, and its retaining wall. Areaways collect water and are a common source of basement leaks.
Asbestos	A carcinogenic mineral fiber found in many building materials such as ceiling and floor tiles and pipe insulation. Intact, undisturbed asbestos can be managed in place. Damaged or disturbed material can release fibers into the air and is an exposure risk.
Capital work	Replacing a system at the end of its life (e.g., a new roof, new windows, a new boiler plant). Runs on a multi-year funding cycle.
District reported deficiency	A problem with a building system or component, for example, a broken plumbing line, that requires work. Cost estimates and priority are calculated by the District.
Environmental score	The District's 0-100 (worst to best) rating of a building's environmental conditions. The District has not published how it is calculated. Ten of the 17 schools are scored 0.
Exposure event	When a dangerous material such as asbestos, mold, or lead becomes damaged and deteriorates, releasing fibers, dust, or spores. Also describes chemical fumes from oil, boilers, paint, and cleaning products used in the building.
Facilities Condition Index (FCI) score	The cost of a building's open recorded deficiencies divided by the cost to replace the building, as a percentage. FCI ranges from 38 to 74 (out of 1-100, better to worse) across the 17 schools.
Fixture	A plumbing item for human use (e.g., toilet, urinal, sink, drinking fountain, shower).
Full modernization cost	The cost of every deficiency in the District's 2025 assessment of the building. It is not a modernization plan or budget.

Gross square footage	Total floor area of the building measured to outside walls. Relevant when calculating cleaning and maintenance resource commitment.
Open	A deficiency the District's records show as not addressed.
Masonry	Brick, block, and stone walls, and the mortar holding them together.
Outside air	Air brought in from outdoors rather than recirculated. Ventilation standards are written in terms of how much outside air reaches each room.
Partitions and accessories	The dividers between toilet stalls, and the fittings mounted in a bathroom (e.g., grab bars, dispensers, mirrors, hooks).
Rainwater drainage	The piping and roof drains that carry water off the roof and out of the building. When it fails, water is able to enter buildings. The District codes it D2040 (rainwater drainage).
Rapid Cleaning Team (RCT)	A crew assigned to act on immediate cleaning needs within days rather than through a work-order queue.
Rapid Repairs Team (RRT)	A crew assigned to act on immediate repair needs within days rather than through a work-order queue.
Repoint	Replacing failed mortar between bricks to prevent further damage that would require a rebuild.
SF	Square footage
School Building Score	The District's overall 0-100 (worst to best) rating of a building which determines the assigned building condition (< 45 = Unsatisfactory, 45-54.9 = Poor, 55-69.9 = Fair, 70-79.9 = Good, 80+ = Excellent) in the Facilities Master Plan.
Thermal control	A facility has adequate thermal control when heating, cooling, and ventilation equipment and controls keep room temperatures in a safe, comfortable range.
Unit ventilator	A unit that is placed along an exterior classroom wall underneath windows and draws air in from outside and heats or cools it.
Window air conditioner	An air conditioning unit fitted into a window opening (as opposed to central air conditioning)

THE PFT SCHOOL-BY-SCHOOL

Facilities Action Plan

The District plans to prioritize closing 17 schools, starting in the 2027-2028 school year.

The PFT Facilities Action Plan[4] proposes accelerated repair and maintenance for these schools instead — repairs that can be ordered by the District immediately, putting all 17 schools swiftly on a path to better condition.

4 Proscriptions including replacement apply as needed, as determined by District RRTs and RCTs.

Academy for the Middle Years — Northwest

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	6-8
SDP's Plan	Phased closure begins SY 2027. Convey building to the City for redevelopment in SY 2029.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $150K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $300K
DRY	• Assess and repair roof system and rainwater drainage components	COST: $225K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $125K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$1.05 MILLION

Rudolph Blankenburg School

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	K-8
SDP's Plan	Close in SY 2027; students reassigned to James Rhoads, Heston, or Martha Washington. Convey building to the City for redevelopment in SY 2028.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $225K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $225K
DRY	• Assess and repair rainwater drainage components • Repair basement and areaway walls • Repoint and rebuild masonry	COST: $200K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Enclose radiators and exposed heating terminals flagged as a burn risk • Assess and fix electrical safety hazards	COST: $125K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$950,000

Fitler Academics Plus School

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	K-8
SDP's Plan	Close K-5 program and begin phased closure of 6-8 program in SY 2027. Convey building to City for redevelopment in SY 2030.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $325K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $250K
DRY	• Assess and repair rainwater drainage components	COST: $200K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $200K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$1.15 MILLION

Warren G. Harding Middle School

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	6-8
SDP's Plan	Close in SY 2027. Upgrade heating and cooling controls, interior renovations, an elevator, and restrooms. Reopen building in SY 2029 to K-8 students as James Sullivan School.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories	COST: $1.48 M
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $600K
DRY	• Assess and repair roof system and rainwater drainage components • Repair and stabilize floors, walls, ceilings, and doors • Repoint and rebuild masonry	COST: $375K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Enclose radiators and exposed heating terminals flagged as burn risk • Assess and fix electrical safety hazards	COST: $250K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$2.95 MILLION

Lankenau Environmental Science Magnet High School

THE DISTRICT'S PLAN

Building Condition	Fair	Grades	9-12
SDP's Plan	Close in SY 2027; students merge with Saul High School. Repurpose building as District environmental education center in SY 2028.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $100K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control	COST: $250K
DRY	• Assess and repair rainwater drainage components	COST: $200K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $150K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$875,000

Robert Morris School

THE DISTRICT'S PLAN

Building Condition	Fair	Grades	K-8
SDP's Plan	Close in SY 2027; students reassigned to William D. Kelley or Bache-Martin. Repurpose building as a hub for Office of Diverse Learners.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $700K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units • Clean, repair, and rebalance unit ventilators	COST: $575K
DRY	• Assess and repair roof system and rainwater drainage components • Repair basement and areaway walls	COST: $200K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $250K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$1.98 MILLION

Overbrook Elementary School

THE DISTRICT'S PLAN

Building Condition	Poor	Grades	K-8
SDP's Plan	Close in SY 2027; reassign students to Bluford or Cassidy. Repurpose as District Network offices in SY 2029.		

THE PFT DEMAND



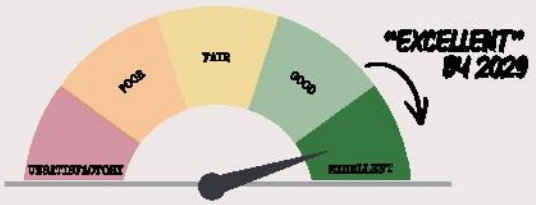
CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $200K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control Assess, clean, and service window a/c units	COST: $250K
DRY	• Repair or replace exterior doors	COST: $25K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Enclose radiators and exposed heating terminals flagged as a burn risk • Assess and fix electrical safety hazards	COST: $100K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$750,000

Parkway Northwest High School

THE DISTRICT'S PLAN

Building Condition	Good	Grades	9-12
SDP's Plan	Close in SY 2027; students merge into MLK High School. Repurpose building as swing space.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $400K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control	COST: $250K
DRY	• Assess and repair rainwater drainage components	COST: $200K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $50K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$1.07 MILLION

Parkway West High School

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	9-12
SDP's Plan	Close in SY 2027, students move to SLA Beeber. Modernization to begin in SY 2033; building will house co-located Martha Washington and Middle Years Alternative schools.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $400K
COMFORTABLE	• Survey windows and document the ones that don't open • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $250K
DRY	• Assess and repair rainwater drainage components • Repoint and rebuild masonry	COST: $75K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Enclose radiators and exposed heating terminals flagged as a burn risk • Assess and fix electrical safety hazards	COST: $200K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$1.18 MILLION

Penn Treaty School

THE DISTRICT'S PLAN

Building Condition	Poor	Grades	6-12
SDP's Plan	Following phased closure starting in SY 2027, students move to Kensington High (closed for first half of SY 2026 or longer due to asbestos contamination). Bodine High moves into the building following modernization, no target year given.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $700K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $575K
DRY	• Assess and repair roof system and rainwater drainage components • Repoint and rebuild masonry	COST: $500K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Enclose radiators and exposed heating terminals flagged as a burn risk • Assess and fix electrical safety hazards	COST: $525K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$2.55 MILLION

Samuel Pennypacker School

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	K-8
SDP's Plan	Close in SY 2027. Convey building to the City for redevelopment in SY 2028.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $175K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control Assess, clean, and service window a/c units	COST: $250K
DRY	• Assess and repair roof system and rainwater drainage components	COST: $150K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $150K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$900,000

Paul Robeson High School

THE DISTRICT'S PLAN

Building Condition	Poor	Grades	9-12
SDP's Plan	Close in SY 2027; students merge into Motivation High School. No future use for building given.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $250K
COMFORTABLE	• Survey and repair or replace windows • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $250K
DRY	• Repair basement and areaway walls • Assess and repair rainwater drainage components	COST: $200K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Enclose radiators and exposed heating terminals flagged as a burn risk • Assess and fix electrical safety hazards	COST: $150K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$1.02 MILLION

John B. Stetson Middle School

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	5-8
SDP's Plan	Phased closure begins SY 2027. Roof replacement under way through adopted capital program. Building to be repurposed as swing space, no target date given.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $100K
COMFORTABLE	• Survey windows and document the ones that don't open • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units • Clean, repair, and rebalance unit ventilators	COST: $775K
DRY	• Assess and repair roof system components • Repoint and rebuild masonry	COST: $275K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $700K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$2.1 MILLION

William T. Tilden Middle School

THE DISTRICT'S PLAN

Building Condition	Poor	Grades	5-8
SDP's Plan	Phased closure begins in SY 2027. Building to be repurposed into athletics facility for Bartram High, no target date given.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $1.13M
COMFORTABLE	• Survey windows and document the ones that don't open • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $375K
DRY	• Assess and repair roof system and rainwater drainage components	COST: $250K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Enclose radiators and exposed heating terminals flagged as a burn risk • Assess and fix electrical safety hazards	COST: $400K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$2.4 MILLION

General Louis Wagner Middle School

THE DISTRICT'S PLAN

Building Condition	Unsatisfactory	Grades	6-8
SDP's Plan	Phased closure begins SY 2027. Convey to City for redevelopment in SY 2029.		

THE PFT DEMAND



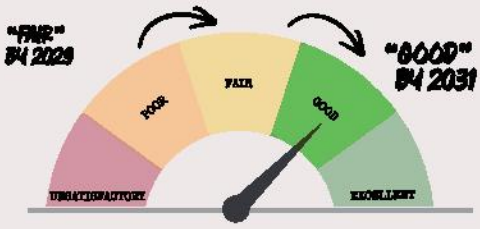
CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $250K
COMFORTABLE	• Survey and repair or replace windows • Publish location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $575K
DRY	• Assess and repair roof system and rainwater drainage components	COST: $200K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $250K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $250K
TOTAL COST		$1.52 MILLION

Laura W. Waring School

THE DISTRICT'S PLAN

Building Condition	Poor	Grades	K-8
SDP's Plan	Phased closure in SY 2027, students move to Bache-Martin in SY 2031. Repave parking lot, improve stormwater management and restrooms with no target year for start or completion. Building to house Masterman middle school students, no target year given.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $475K
COMFORTABLE	• Survey windows and document the ones that don't open • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units • Clean, repair, and rebalance unit ventilators	COST: $300K
DRY	• Assess and repair roof system and rainwater drainage components	COST: $125K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $175K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $225K
TOTAL COST		$1.3 MILLION

John Welsh School

THE DISTRICT'S PLAN

Building Condition	Poor	Grades	K-8
SDP's Plan	Close in SY 2027; students move to Hartranft School. Renovate to open as a year-round high school in SY 2030.		

THE PFT DEMAND



CLEAN	• Repair and replace bathroom fixtures, partitions, and accessories • Repair and stabilize floors, walls, ceilings, and doors	COST: $300K
COMFORTABLE	• Survey windows and document the ones that don't open • Publish the location of windows that cannot be immediately repaired or replaced • Adjust, repair, and reset boilers for working thermal control • Assess, clean, and service window a/c units	COST: $325K
DRY	• Assess and repair roof system and rainwater drainage components • Repoint and rebuild masonry	COST: $300K
SAFE	• Reassess for asbestos and lead paint and remove damaged material that could lead to exposure event • Assess and fix electrical safety hazards	COST: $500K
RAPID RESPONSE	• Rapid Cleaning Team assigned to act on immediate repair needs within days rather than through a work-order queue • Rapid Repairs Team assigned to act on immediate cleaning needs within days rather than through a work-order queue	COST: $175K
TOTAL COST		$1.6 MILLION

Appendix

District Building Condition Scores

Academy for the Middle Years Northwest	Building score	45
	FCI Score	38
	Thermal Comfort Score	50
	Environmental Score	0
	Year Built	1929
	Square Feet	113,485 SF
Rudolph Blankenburg School	Building score	37.9
	FCI Score	50
	Thermal Comfort Score	50
	Environmental Score	0
	Year Built	1923
	Square Feet	64,000 SF
Fitler Academics Plus School	Building score	34.9
	FCI Score	74
	Thermal Comfort Score	50
	Environmental Score	0
	Year Built	1898
	Square Feet	38,000 SF
Warren G. Harding Middle School	Building score	44.7
	FCI Score	52
	Thermal Comfort Score	50
	Environmental Score	0
	Year Built	1924
	Square Feet	129,264 SF

Appendix

District Building Condition Scores

Lankenau Environmental Science Magnet High School	Building score	59.9
	FCI Score	46
	Thermal Comfort Score	88
	Environmental Score	12.5
	Year Built	1971
	Square Feet	74,000 SF
Robert Morris School	Building score	65.3
	FCI Score	51
	Thermal Comfort Score	63
	Environmental Score	50
	Year Built	1959
	Square Feet	80,000 SF
Overbrook Elementary School	Building score	51.1
	FCI Score	59
	Thermal Comfort Score	50
	Environmental Score	50
	Year Built	1907
	Square Feet	31,000 SF
Parkway Northwest High School	Building score	71.9
	FCI Score	41
	Thermal Comfort Score	100
	Environmental Score	50
	Year Built	1980
	Square Feet	46,959

Appendix

District Building Condition Scores

Parkway West High School	Building score	38.8
	FCI Score	44
	Thermal Comfort Score	50
	Environmental Score	0
	Year Built	1924
	Square Feet	120,000 SF
Penn Treaty School	Building score	47.2
	FCI Score	54
	Thermal Comfort Score	50
	Environmental Score	50
	Year Built	1928
	Square Feet	144,000 SF
Samuel Pennypacker School	Building score	38.9
	FCI Score	63
	Thermal Comfort Score	50
	Environmental Score	0
	Year Built	1930
	Square Feet	62,600 SF
Paul Robeson High School	Building score	49.1
	FCI Score	47
	Thermal Comfort Score	63
	Environmental Score	62.5
	Year Built	1960
	Square Feet	40,000 SF

Appendix

District Building Condition Scores

John B. Stetson Middle School	Building score	41.3
	FCI Score	40
	Thermal Comfort Score	63
	Environmental Score	0
	Year Built	1917
	Square Feet	140,000 SF
William T. Tilden Middle School	Building score	45.3
	FCI Score	38
	Thermal Comfort Score	25
	Environmental Score	0
	Year Built	1927
	Square Feet	181,273 SF
General Louis Wagner Middle School	Building score	35.3
	FCI Score	66
	Thermal Comfort Score	50
	Environmental Score	0
	Year Built	1928
	Square Feet	81,589 SF
Laura W. Waring School	Building score	50.1
	FCI Score	62
	Thermal Comfort Score	63
	Environmental Score	50
	Year Built	1956
	Square Feet	46,000 SF

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